MONTEREY PENINSULA COLLEGE

VICE PRESIDENT OF ACADEMIC AFFAIRS

Board Meeting Report

January 31, 2014

Entrepreneurship continued - Revenues and Grant Opportunities:

- (1) MPC Academic Affairs met with local high school representatives on January 10, 2014 to work on a grant funding request in partnership with Carmel, Pacific Grove, and Monterey Peninsula Unified School District (MPUSD), anticipating AB 86 Adult Education funding. MPC was able to secure being the fiscal agent, voted by consensus of the members, with an award of \$184, 270. The partnership focuses on the development of an implementation plan to serve the needs of adults in the region. The consortium will look into elementary and secondary basic skills courses, citizenship courses, DSPS courses, short term CTE courses, apprenticeships, and GED programs for adult education.
- (2) In addition to AB 86, Michael Gilmartin is also working on **SB 70 California's Career Technical Education Pathways Initiative.** The state has approved funding for the regional consortium of Foothill College, MPC, nine other regional community colleges and high school partners to begin work on the planning stages of the grant, which will improve the capacity of regional colleges in the Career Technical Area. This includes for example, careers in Hospitality, Health Care, and Information Technology. This is a three-year grant.
- (3) Another Career Technical Education (CTE) regional collaborative we will be getting involved with is the Career Pathways Trust. This is a CTE grant directed at supporting career pathways from the high schools to the community colleges. MPUSD and others, have expressed interest in working with us on this grant. I will have more information on this once the RFP is out.
- (4) We are collaborating with Beccie Michael and the MPC Foundation to facilitate a partnership with the **Peggy and Jack Baskin Foundation** as we seek to enhance leadership in the Gender Studies programs, as part of the Social Sciences Division.
- (5) Thanks to the leadership of Beccie Michael, MPC Foundation Director, and Laura Franklin, Dean of Instruction, the college received a \$15,000 Community Impact Grant from the Community Foundation of Monterey County, to help purchase 24 laptops for the Marina Education Center.
- (6) We are planning to submit a grant as a Hispanic Serving Institution to the **US Department of Agriculture (USDA)** with an emphasis on Nutrition and Food Services/Hospitality. This is consistent with online and other curricular efforts ongoing in the two departments, and with the forthcoming hire of a Hospitality full-time faculty. This direction is not only aligned with grant guidelines, with our HSI status, and with growth efforts, it is also aligned with local workforce development in the health care and hospitality industry.
- (7) Tom Rebold, working with colleagues, participated in a grant submission to the National Sciences Foundation for Improving Undergraduates STEM Education titled: CALSTEP Creating Learning Strategies for Transfer Engineering. The grant will support the development of online instructional materials to improve student comprehension and skill levels to be deployed in Engineering courses. New Engineering curriculum will be developed based on alternative delivery methods to facilitate completion and transfer for students that are part of smaller local cohorts.

Dr. Celine Pinet

(8) Academic Affairs continues to work with the **US Department of Education Title V grant** team. The efforts are deftly lead by Dr. Rosaleen Ryan, to develop the Hispanic-Serving Institutions Program. The Title V project follows several strategies for improving institutional effectiveness and increasing the success rates of students, especially Hispanics and those who are low income.

Academic and Curricular Efforts - New Directions:

Connections with the Business Community: In support of the Monterey County Business Council (MCBC), MCBC competitive cluster for creative/technology, MPC participated in a Central Coast Broadband Consortium regional collaborative for the advancement of connectivity. DJ Singh attended a meeting that took place at the Monterey Regional Airport to discuss regional connectivity. He met Peggy Dolgenos, President & CEO of Cruzio Internet, with whom he will be setting up internships for our students.

Distance Education – Going the Distance: We begin the spring 2014 semester with 103 online sections—which is an increase from the 87 online sections offered last spring. This spring we are offering new online courses in American Sign Language, Business, Early Childhood Education, Philosophy, and Psychology.

MPC's Institutional Committee for Distance Education is planning an entire semester of professional development activities focused around developing quality online courses and helping faculty progress toward becoming certified online instructors.

Thanks to a FASA award from the MPC Foundation, the ICDE is bringing facilitators from the @ONE Online Teaching Certification Program for a 1+1/2-day intensive online course design workshop during Flex days in January and then will follow up with a series of online teaching certification workshops and other professional development opportunities including:

- Introduction to Online Teaching & Learning (begins February 18th)
- Teaching with Moodle 2.4 (begins March 18th)
- Creating Accessible Course Materials (begins April 22nd)
- Creating Effective Online Assessments (begins May 20th)
- Building Online Communities with Social Media (fall 2014)

In addition, by popular demand, the MPC Online Coffee & Conversation sessions will continue every other Friday (11 a.m. – noon) throughout the semester to provide faculty with an opportunity to meet and share their own ideas and best practices for effective online instruction. Topics will include: engaging and retaining online students, effective online discussions, understanding copyright and fair use, recording desktop video lectures, and more.

Curriculum: There were 53 course proposals on the agenda for the all-day Curriculum Advisory Committee meeting held on January 9, 2014, a very ambitious agenda. Faculty came in on their own time, to serve the college and do this work. We extend our sincere appreciation for their efforts in curriculum review and approval. Proposals included a continuation of course revisions. The Curriculum Advisory Committee has also been looking at models for providing guidelines to departments on program electives, and reviewing courses in this context. In addition, there were proposals for new distance education options in the Business Skills area, Early Childhood Education, History of California, and Hospitality areas. Note in the attachment that we now have 13 degrees approved by the State Chancellor's Office that are aligned with the transfer model curriculum of SB 1440.

Marina/Seaside: The December 2013 fire academy graduation was inspiring as ever, as we graduated fourteen new recruits. Several of the graduates returned right away for the first day of the 2014-1

academy which started at the beginning of January. The 2014-1 class is starting with twenty-three members, and the upswing in enrollment is the result of David Brown's entrepreneurial outreach efforts though high schools and other local organizations.

We are also collaborating with Hartnell College on the maintenance of our firefighting fleet. One of our engines had a mechanical issue rendering it inoperable. Val Rodriguez from the Diesel & Automotive Technology program at Hartnell diagnosed the problem and fixed the engine, and his swift action put our engine back in-service and saved us considerable dollars while providing Hartnell's program with an opportunity to learn about our fleet.

Faculty Evaluation: At the end of the Fall 2013 semester, we received 26 faculty evaluations, 15 of which are tenure-track. The student comments are very positive about the new faculty. For example, students report on: John Cristobal's ability to explain complicated math concepts and "to structure his class in a way that helps students keep up,", and how Anthony Villarreal is "enthusiastic, caring, smart, and very knowledgeable about everything."

Accreditation efforts - Planning Ahead:

The Planning and Resource Allocation Model was reviewed earlier this semester to ensure that student learning is clearly at the core of our model. In complement to this, to prepare for the review of our mission statement, and to continue aligning our planning efforts, Diane Boynton drafted a MPC Planning Process diagram to set, evaluate and revise the College's Mission, Goals, and Objectives. This will be circulated through shared governance committees for review as well as to clarify the framework, area goals setting, and review of the college mission statement.

Reflections on student learning: The Instructor Reflections form is now online to continue facilitating our reflections on student learning. Division Chairs, Division Office Managers, and Lab Technicians have been trained on how to fill out and submit the form, allowing them to help with any technical challenges that may arise when faculty access the form.

Self-evaluation training workshop: The ACCJC has arranged for a Self-Evaluation Training Workshop on Friday, March 21, 2014 for Monterey Peninsula College, Evergreen Valley College, College of Marin, and San Jose City College. Evergreen Valley College will host the workshop, and a group of ten participants will attend from MPC. The meeting will launch the college's self-evaluation process.

Technology collaboration:

Working in collaboration with Information Technology, and under the leadership of Mike Midkiff, the Instructional Lab Technicians were trained on the use of the new IT Help desk, and will participate in and help define the new IT workflow.

The Technology Committee, under the leadership of Mike Midkiff, established a Web Redesign Sub-committee as a collaborative effort involving faculty and staff from Administrative Services, Academic Affairs, and Student Services. The committee initiated the process of redesigning the campus website, developing a request for proposal to solicit vendors. The sub-committee worked together to screen submissions in November 2013 and interview potential vendors in December 2013. The committee will continue to collaborate with the selected vendor as the campus website design process moves forward.

Academic Affairs participated in process mapping efforts led by Student Services in collaboration with IT and the Strata consultants, focusing on Financial Aid and Admissions and Records processes, and Human Resources processes.

Dr. Celine Pinet Page 3

STATE APPROVED:

- 1. Anthropology AA-T
- 2. Art History AA-T
- 3. Communication Studies AA-T
- 4. Computer Science AS-T
- 5. Early Childhood Education AS-T
- 6. Mathematics AS-T
- 7. Physics
- 8. Psychology AA-T
- 9. Sociology AA-T
- 10. Physics AS-T
- 11. Studio Arts AA-T
- 12. Administration of Justice AS-T
- 13. History AA-T

SUBMITTED to CCCCO, PENDING APPROVAL:

14. Political Science AA-T

SUBMITTED, RETURNED, PENDING REVISIONS BY DEPARTMENTS:

- 15. Business Administration AS-T
- 16. Kinesiology AS-T

Governing Board Report for Student Services

Presented by Martin Johnson, Interim Vice President for Student Services

January 31, 2014

HAPPY NEW YEAR FROM ALL OF US IN STUDENT SERVICES!

Student Services:

- The STRATA workshop on December 16 and 17 was very successful. About 18 managers, faculty and classified staff worked with the consultant, Kari Blinn, to map existing and desired processes involving all aspects of student enrollment from application through the second week of a semester. Work continues on January 14 and 15 when all hiring processes at MPC will be analyzed. Both efforts not only will increase efficiency and identify technology needs, but will support the application for a Title 5 Grant to assist in purchasing new management software (ERP).
- Thierno Dialo, a Fulbright Scholar pursuing his master's degree in public administration at MIIS, will be working with us during the spring semester on some projects in Student Services. He is from Guinea, grew up in Sierra Leone, and obtained his Bachelor's degree in management in Norway and a Master's degree in management at Beijing University. And he is fluent in Arabic.

Student Financial Services:

- Outreach continues at local High Schools in Carmel, Marina, Seaside and North Salinas
- Awarded for the Fall 2013 semester:

BOG Fee Waivers: 7337 = \$3,759,887

Pell Grants:

1175 = \$2,368,504

Cal Grants:

257 = \$ 158,828

Athletics:

- Basketball season is in full swing. Both the men's and women's team have had success in the pre-season and conference games have started.
- Baseball, Track, Softball, Tennis and Golf have begun pre-season conditioning. Games begin the last week of January.

Address to Board of Trustees from Loran J. Walsh, MPCEA Chapter President

Good Afternoon Board Members,

22 January 2014

Happy New Year!!!

Today the Board is taking up a huge issue... The Reduction in Force.....

These are difficult decisions and difficult times for MPC.

I am hopeful we can continue to negotiate not only the effects of Reduction in Force, but the future retirements and Re- Organization of vacant and future retirement positions.

I am very happy we were able to reach a Retirement Incentive for some of our members with the District, which our membership has ratified and you will vote on today.

As we look forward to the next year MPCEA will meet with the District and negotiate our contract which expires June 30 2014. Today we are presenting our "Sunshine Letter" to the District to negotiate for the 2014- 2015 year.

Our members continue to struggle with the news of Reduction in Force, but we are hopeful with the help of CSEA and the Monterey Central Labor Council that we will be able to continue to assist our members at this time in their lives.

I want to wish everyone on behalf of MPCEA and its members a Happy and Prosperous New Year!!

As always,

"There is No Class without Classified"



The CSEA mission is: "To improve the lives of our members, students and community."



EXECUTIVE DIRECTOR'S REPORT TO MPC GOVERNING BOARD OF TRUSTEES January 22, 2014

Monterey Peninsula College Foundation supports MPC by being a strong advocate for the College in the community and by raising significant financial support for the College.

FUNDRAISING

1. Total Monthly Donations Received in December 2013: To be reported at the Board Meeting.

2. President's Circle Campaign

The 2013 President's Circle campaign goal was to raise \$250,000 (\$175,000 from individual donors and \$75,000 from corporate and foundation donors). Last year the President's Circle raised a total of \$208,871.

As of December 31, 2013, we have raised \$242,710, or 97% of the campaign goal.

EVENTS

1. Donor Cultivation

Board Secretary Ellen Haley hosted a donor cultivation holiday party at her home on December 13, 2013. Approximately 50 guests attended to learn more about the college and the Foundation.

2. The 2014 Celebration of College Philanthropists

The 2014 Celebration of College Philanthropists will be held in February, 2014 in the Library. More information will follow.

3. Lobo Hall of Fame

The 2014 Lobo Hall of Fame will be held on March 1, 2014 at the Marriott in downtown Monterey.

4. President's Address to the Community

The 2014 President's Address to the Community will be held on Friday, May 16, 2014 at the Monterey Conference Center.

COLLEGE SUPPORT

The Foundation will be offering another round of Faculty & Staff Advancement Awards in Spring 2014. Applications
will be made available beginning on the Spring Flex Day, and will be due within 30 days.

FOUNDATION ADMINISTRATION

- 1. The next Foundation Board meeting will be held Wednesday, February 12, 2014.
- 2. The Foundation elected three new Board Members who began terms on January 1, 2014: Robert "Bob" Mulford, Hansen Reed, and Liza Horvath.
- 3. We have hired a temporary, part-time Accounting Assistant, Rosalinda Gastelum, to provide assistance during the Accounting Manger's maternity leave (expected January-April 2014).

MPC Active Bond/Facility Projects Update January 7, 2014

<u>umanities</u> / Old Student Services / Business Humanities — The project is receiving State matching funds. Phase 1 (Old Student Services Building) and Phase 2 (Humanities Building) have been completed. The last phase of this project is the demolition of the Business Humanities building. Demolition will result in improved traffic circulation and 66 additional parking spaces. Demolition of buildings has been completed. Civil work has started. The project will be completed by the spring of 2014.

<u>Swing Space</u> – The General Classrooms building and the Swing Space Village buildings have been renovated to accommodate the needs of the Student Center and the Arts Complex. Upon completion of the Student Center and Arts Complex next summer, the swing space will no longer be needed and the rented relocatable buildings will be returned to the vendors and the remaining areas will be renovated to suit the needs of the college.

<u>Infrastructure</u> – Site work (lighting, parking lots, sidewalks) will be ongoing for the next few years.

<u>Pool / Equipment Building / Site Work</u> — The pool gutter and drains have been installed, and pool tile work has begun. The equipment building roofing is almost complete. Stucco has been installed and the building will soon be painted. Equipment such as the pool heaters and filters are being installed. Civil work and fencing work continues. After the pool walls are plastered, the pool will be filled (anticipated mid-February). Completion is anticipated by early March 2014, and every effort is being made to accelerate the schedule.

<u>Student Center</u> – Roofing is almost complete. Once the building is weather protected, the interior drywall will be installed. Exterior walkways and ramps are being poured. Electrical, mechanical and plumbing systems are being installed. Completion is still scheduled for summer of 2014.

<u>Arts Complex</u> – Interior electrical, mechanical and plumbing rough-in continues. Roofing has begun. Interior framing is almost complete. Site work and utility work continue. Completion is scheduled for the summer of 2014.

<u>Music Building</u> – MPC is applying for matching State funding for the renovation of some of the existing Music buildings.

<u>Facilities Committee</u> – The Committee meets to review project budgets and schedules. The next meeting is tentatively scheduled for the end of February.

Cost Control Report

1/7/2014

			Life Scien	ce / Physical Science
	Budget	Current Projection	Variance	Comments
Design Phase	\$ 1,080,000	\$ 1,080,000	\$ -	Design includes Architect, DSA fees, printing, etc.
Constructn bid	\$ 7,400,000	\$ 7,400,000	\$ -	Actual bid amount.
C.O. Contngcy.	\$ 980,000	\$ 980,000	\$ -	
Test & Inspect.	\$ 210,000	\$ 210,000	\$ -	
Cnstr Mgmt Fee	\$ 625,000	\$ 625,000	\$ -	
Equipment	\$ -	\$ -	\$ -	Furniture and Equipment will be from a separate fund.
Other	\$ 505,000	\$ 505,000	\$ -	Includes hazmat, demolition, IT and future allowance.
Total	\$10,800,000	\$10,800,000	s -	

Summary: The present budget is now \$10,800,000. The original budget was \$14,500,000, but the bids and construction costs were lower than originally budgeted. As a result, \$3,700,000 has been transferred to other project budgets. The present budget is \$10,800,000 (as approved by the Board in November 2012). The Life Science and Physical Science buildings have been completed, and final costs are being compiled.

Old Student Services / Humanities / Business								
	Budget Current Projection		Variance	Comments				
Design Phase	\$ 1,100,000	\$ 1,100,000	\$ -	Design includes Architect, DSA fees, printing, etc.				
Constructn bid	\$ 4,110,000	\$ 4,110,000	\$ -	Actual bid amount.				
C.O. Contngcy.	\$ 411,000	\$ 411,000	\$ -					
Test & Inspect.	\$ 231,000	\$ 231,000	\$ -					
Cnstr Mgmt Fee	\$ 330,000	\$ 330,000	\$ -					
Equipment	\$ 132,000	\$ 132,000	\$ -	Equipment partially State funded				
Other	\$ 300,000	\$ 300,000	\$ -	Includes hazmat, demolition and IT				
Total	\$ 6,614,000	\$ 6,614,000	\$ -					

Summary: It is important to recognize that this is a State "match" funded project (State will fund \$3,318,000 and MPC will fund \$3,296,000). The original budget of \$3,845,000 that MPC was to contribute has now been reduced to \$3,296,000 due to the bids coming in lower than the budget. This results in a potential savings to the MPC bond budget of \$549,000. Phase 1 (Old Student Services Building) and Phase 2 (Humanities Building) have been completed. Demolition of the Business/Humanities buildings has been completed and civil work has begun. The project is scheduled for completion in spring 2014.

Arts Complex								
	Budget	Current	Variance	Comments				
		Projection						
Design Phase	\$ 565,000	\$ 450,000	\$ 115,000	Design includes Architect, DSA fees, printing, etc.				
Constructn bid	\$ 3,400,000	\$ 2,400,660	\$ 999,340	Actual bid amount.				
C.O. Contngcy.	\$ 310,000	\$ 240,000	\$ 70,000					
Test & Inspect.	\$ 140,000	\$ 130,000	\$ 10,000					
Cnstr Mgmt Fee	\$ 155,000	\$ 120,000	\$ 35,000					
Equipment	\$ -	\$ -	\$ -	Furniture and equipment will be from a separate fund				
Other	\$ 1,154,000	\$ 1,383,340	\$ (229,340)	Includes contingency for future Art Dimensional construction				
Total	\$ 5,724,000	\$ 4,724,000	\$ 1,000,000					
C and		10 1.1 1						

Summary: The construction bid was well within budget. Savings from this project have been used to offset the higher costs for the Student Center and for the Pool. The "Other" budget is higher than typical projects because work needs to be done on the Art Dimensional building (this work will be done in the future). Construction continues as scheduled, and the project will be completed in summer 2014.

Student Center							
	Budget	Current Projection	Variance	Comments			
Design Phase	\$ 320,000	\$ 370,250	\$ (50,250)	Includes architect fees, printing, etc.			
Constructn bid	\$ 3,800,000	\$ 4,525,000	\$ (725,000)	Actual bid amount			
C.O. Contngcy.	\$ 380,000	\$ 452,500	\$ (72,500)	10% of construction bid			
Test & Inspect.	\$ 120,000	\$ 128,000	\$ (8,000)				
Cnstr Mgmt Fee	\$ 190,000	\$ 226,250	\$ (36,250)				
Equipment	\$ -	\$ -	\$ -	Furniture & Equipment will be from a separate fund.			
Other	\$ 190,000	\$ 250,000	\$ (60,000)	(60,000) Includes hazmat abatement, demolition, IT and other costs.			
Total	\$ 5,000,000	\$ 5,952,000	\$ (952,000)				

Summary: The forecasted budget is now projected to be \$5,952,000. The original budget was \$5,000,000. The reason the construction bids came in higher than budgeted is primarily due to considerable additional structural requirements by DSA. The current projected budget overage will be compensated by the savings from the Arts Complex budget which was well under the budget. Construction continues as scheduled, and the project will be completed in summer 2014.

Pool								
Budget	Current Projection	Variance	Comments					
\$ 253,600	\$ 330,549	\$ (76,949)	Includes architect fees, DSA fees, bid drawings, etc.					
\$ 1,341,000	\$ 1,774,000	\$ (433,000)	Actual bid amount					
\$ 134,100	\$ 177,400	\$ (43,300)						
\$ 96,000	\$ 96,000	\$ -						
\$ 73,755	\$ 97,570	\$ (23,815)						
\$ -	\$ -	\$ -						
\$ 101,545	\$ 165,000	\$ (63,455)	Includes hazmat and demolition, etc.					
\$ 2,000,000	\$ 2,640,519	\$ (640,519)						
	\$ 253,600 \$ 1,341,000 \$ 134,100 \$ 96,000 \$ 73,755 \$ - \$ 101,545	Projection \$ 253,600 \$ 330,549 \$ 1,341,000 \$ 1,774,000 \$ 134,100 \$ 177,400 \$ 96,000 \$ 96,000 \$ 73,755 \$ 97,570 \$ - \$ - \$ 101,545 \$ 165,000	Projection \$ 253,600 \$ 330,549 \$ (76,949) \$ 1,341,000 \$ 1,774,000 \$ (433,000) \$ 134,100 \$ 177,400 \$ (43,300) \$ 96,000 \$ 96,000 \$ - \$ 73,755 \$ 97,570 \$ (23,815) \$ - \$ - \$ - \$ 101,545 \$ 165,000 \$ (63,455)	Budget Current Projection Variance Comments \$ 253,600 \$ 330,549 \$ (76,949) Includes architect fees, DSA fees, bid drawings, etc. \$ 1,341,000 \$ 1,774,000 \$ (433,000) Actual bid amount \$ 134,100 \$ 177,400 \$ (43,300) \$ 96,000 \$ 96,000 \$ - \$ 73,755 \$ 97,570 \$ (23,815) \$ - \$ - \$ - \$ 101,545 \$ 165,000 \$ (63,455) Includes hazmat and demolition, etc.				

Summary: In this project, the scope originally included pool and tennis courts. The project was bid with the tennis courts as an alternate to determine the cost for doing the tennis courts. Unfortunately, due to conditions such as poor soils and extensive hazmat abatement, the pool/tennis courts came in over budget and, therefore, the tennis court work could not be done under this budget. The pool bid is over the original \$2,000,000 budget. However, the additional \$645,469 was obtained from bid savings from previous projects such as the Arts Complex, Physical Science, etc. If and when additional funds become available, the tennis courts work is presently forecast at \$550,000. Construction continues and completion is anticipated in spring 2014.

Description	Early Start	Early Finish	2010 2011 2012 2013 2014 2015 2016
Old Student Services/Humanities/Bus Humanities	TENER TO THE PARTY		
Old Student Services Construction	JUL052011 A	FEB242012 A	Old Student Services Construction
Humanities Construction	JAN292013 A	SEP062013 A	Humanities Construction
Demo Business Humanities/Parking lot expansion	SEP262013 A	FEB032014	Demo Business Humanities/Parking lot expa
Pool and Tennis Courts	No. 1911		
Pool Construction	AUG052013 A	FEB122014	Pool Construction
Student Center	The state of the s		
Student Center Construction	SEP162013 A	JUN262014	Student Center Construction
Art Studio/Ceramics/dimensional/Inter. Center			
Art Studio Constuction	SEP232013 A	JUL142014	Art Studio Constuction
Art Ceramics Construction	SEP232013 A	JUL142014	Art Ceramics Construction
Start Art Dimensional (AD)	SEP272013 A		♦ Start Art Dimensional (AD)
Art Dimensional Construction	JUN272014	AUG252014	☐ Art Dimensional Construction

Start date	JUN082010
Finish date	SEP162015
Data date	JAN012014
Run date	JAN062014
Page number	1A
© Primavera	Systems, Inc.

Monterey Peninsula College MPC Master Project Schedule

	☐ Early bar
	Progress bar
77.79	☐ Critical bar
	Summary bar
\Diamond	Start milestone poin
\Diamond	Finish milestone poi

BOND EXPENDITURE REPORT 12/31/13

		BOND EXPEN					
1		A	F	C	A-B-C	(B+C)/A	
Total budget		Total Bond Budget	Totai .d	2013-2014			
With Other	Projects		Prior Year	Varita Data	Dand Dudget	0/	%
Funds			Expenses	Year to Date Bond Payments	Bond Budget Balance	% Bond Cost	Constructio
				Bond Payments	Dalatice	Bond Cost	Schedule
	In Process						
		r					
\$5,724,000		\$5,724,000	\$414,845	\$323,975	\$4,985,180	13%	
\$5,000,000	College Center Renovation	\$5,000,000	\$419,124	\$796,480	\$3,784,396	24%	
\$4,000,000	Furniture & Equipment	\$5,685,000	\$4,298,589	\$272,468	\$1,113,943	80%	
\$7,690,000	Humanities, Bus-Hum, Student Services	\$3,296,000	\$2,021,712	\$945,383	\$328,905	90%	92
\$6,466,000		\$6,466,000	\$6,431,031	\$914	\$34,055	99%	
		\$10,800,000	\$9,261,094	\$817,115	\$721,791	93%	
		\$4,010,000	\$3,810,036	\$0	\$199,964	95%	100
		\$2,000,000	\$224,502	\$637,196	\$1,138,302	43%	85
\$4,600,000		\$5,800,000	\$5,356,269	\$314,864	\$128,867	98%	100
\$10,500,000		\$10,500,000	\$10,153,094	\$118,514	\$228,392	98%	
\$1,667,699		\$262,519	\$0	\$0	\$262,519	0%	0'
\$62,457,699		\$59,543,519	\$42,390,296	\$4,226,909	\$12,926,314		
	Future						
\$1,200,000	Music	\$1,200,000	\$46,270	\$0	\$1,153,730	4%	0
\$12,000,000		\$6,000,000	\$70,500	\$0	\$5,929,500	1%	
\$13,200,000		\$7,200,000	\$116,770	\$0	\$7,083,230		
V.0,200,000	Completed	**,===,===	, ,				
\$1,057,576		\$618,539	\$618,539	\$0	\$0	100%	100
\$2,965,574		\$487,574	\$487,574	\$0	\$0	100%	100
\$599,414		\$599,414	\$599,414	\$0	(\$0)	100%	100
\$67,671		\$67,671	\$67,671	\$0	\$0	100%	100
		\$877,847	\$877,847	\$0	\$0	100%	100
\$1,517,774	1						1
\$2,481,607		\$2,481,607	\$2,481,607	\$0	\$0	100%	100
\$20,886,001		\$20,886,001	\$20,886,001	\$0	\$0	100%	1009
		\$2,117,203	\$2,117,203	\$0	\$0	100%	100
	New Admin / Old Library Renovation	\$4,712,191	\$4,712,191	\$0	(\$0)	100%	100
	New Child Development Center Bldg	\$1,029,198	\$1,029,198	\$0	\$0	100%	100
\$21,420,211	Other Early start / completed	\$1,950,012	\$1,950,012	\$0	\$0	100%	100
	PE Field Track, Fitness Building	\$17,236,569	\$17,236,569	\$0	\$0	100%	-
\$863,697	Social Science Renovation (inc. Seismic)	\$863,697	\$863,697	\$0	\$0	100%	100
\$7,478,201	Public Safety Training Center Renov	\$7,478,201	\$7,478,201	\$0	\$0	100%	100
\$1,000,000	Auto Technology Building	\$958,602	\$958,602	\$0	(\$0)	100%	100
\$2,300,000	Business Computer Science	\$2,215,418	\$2,215,418	\$0	\$0	100%	100
\$8,300,000	New Ed Center Building at Marina	\$8,300,000	\$8,234,700	\$0	\$0	99%	100
	New Student Services Building	\$9,700,000	\$9,681,388	\$0	\$0	100%	
	Total Completed	\$82,579,744	\$82,495,833	\$0	(\$1)		
\$112,931.887			\$125,002,899	\$4,226,909	\$20,009,543		
	Total All Projects	\$149.323.203	\$ 123,002,033				
	Total All Projects General Institutional-Bond Management	\$149,323,263			,,		
	Total All Projects General Institutional-Bond Management	\$149,323,263	\$5,211,924 \$130,214,823	\$78,499 \$4,305,408	***************************************		